

General Fund Estimates 2012/13

Summary

To consider and recommend to Council the General Fund Revenue Estimates for the financial year 2012/13.

PORTFOLIO	Finance	Date Signed Off: 10 January 2011
WARDS AFFECTED	All	

RECOMMENDATION

- (i) The Executive is advised to RECOMMEND to Council that the 2012/13 General Fund Revenue Budget of £10,988,409 as set out in Annex A1 and A2 be approved.
- (ii) The Executive is asked to CONSIDER whether it wishes to make a recommendation to Full Council in respect of the level of Council Tax to be set for 2012/13.
- (iii) The Executive is asked to NOTE
 - 1. The projected outturn for 2011/12;
 - 2. That the budget contains one off items of £325,000 per paragraph 10 chargeable to reserves;
 - 3. The savings required depending on the level of Council Tax set;
 - 4. That there is no increase in parking charges included within this budget and that this is the second year charges have not been increased;
 - 5. The provisional Revenue Support Grant & NNDR allocation of £3,318,700 and the final allocation will be reported to Council at its meeting on 22nd February 2012;
 - 6. The use of £108k of the New homes bonus to support the budget;
 - 7. The financial implications of the Council Tax Freeze offer being made by the Government and;
 - 8. That a full report, setting out Council Tax proposals for 2012/13 will be presented to Council on 22nd February 2012.

1. RESOURCE IMPLICATIONS

- 1.1 The outturn against budget for 2011/12 as forecast in November for 2011/12 predicts a surplus of £404k
- 1.2 The budget has been prepared on three basis as follows:
- Freezing Council tax for another year and accepting the compensatory special grant (equivalent to an increase of 2.5%) or
 - Increasing the Council Tax by 2.5% and rejecting the grant or
 - Increasing Council Tax by 3.5% and rejecting the grant.
- 1.3 **It is a matter for full Council to decide which option is to be adopted. However the financial implications of each are discussed later in this paper to enable the Executive to make a recommendation should they wish to.**
- 1.4 The budget for 2012/13 as presented show a decrease in net cost of services of £290k compared to last year and a reduction overall of either £239k or £169k depending on the option chosen. This has been achieved by reducing salary costs and expenditure and increasing income. The total budget is shown in Annexes A1 and A2 .
- 1.5 Over £537k has been removed in salary costs from this budget compared to last year. A table showing the reductions is shown below. All increments have been absorbed within existing budgets.

TABLE A – Wages and Salaries movement

2011/12 - 2012/13 Comparison and Savings				2012/13	2011/12	Increase /
				(excl. FRS17)	(excl. FRS17)	(Decrease)
				£	£	£
Strategic Management				369,578	454,521	(84,943)
Cultural and Commercial Services				1,126,923	1,180,679	(53,756)
Planning development and Homes				1,538,428	1,742,203	(203,775)
Neighbourhood Services				1,314,210	1,435,749	(121,539)
Customer Relations				1,511,656	1,500,874	10,782
Corporate Resources				1,363,807	1,441,218	(77,411)
Corporate Finance				769,607	776,623	(7,016)
Corporate Governance				829,442	829,443	(1)
TOTALS				8,823,650	9,361,310	(537,660)

- 1.6 The estimates include a £250k reduction in income arising from the Atrium. This is because due to the economy rents have not reached their projected £800k pa level and the reserve meant to cover this shortfall will be exhausted during the year
- 1.7 The budget does not include an increase in parking income as a result of an increase in charges. This will be second year that charges have been frozen.
- 1.8 The formula grant has been cut by a further £509k for 2012/13. This is in addition to the £700k removed last year. This cut is a cash reduction and takes no account of

inflation. Without this reduction the budget would have balanced in 2011/12 and no further savings would have been needed.

- 1.9 £107k of the £307k due for the new homes bonus for 2012/13 has been built in to the budget as a receipt. The remainder will be put into an infrastructure reserve.
- 1.10 Savings of between £298k and £368k will be needed for 2012/13 depending on the level of Council Tax set with additional amounts in later years.
- 1.11 Expenses totalling £325k are being charged directly to reserves and the General fund is estimated to be £1,152k at the end of 2012/13 if the savings and budget are delivered as shown.

2. **KEY ISSUES**

3. Introduction

- 3.1 The level of budget set and the allocation of resources fundamentally impacts across all the Council's services. This report:

3.1.1 reviews the current year's budget position

3.1.2 recommends to Executive for recommendation to Council the Budget for 2012/13

3.1.3 gives details of the provisional Government grant settlement for 2012/13

3.1.4 includes a financial projection for 5 years going forward

- 3.2 This year's budget is prepared against a background of more reductions in public expenditure. The grant for Surrey Heath has been cut by £1.2m over 2 years. Had the grant not been cut then the Council would have had a balanced budget without the need for further savings. During 2011/12 significant savings were found through the transformation process and details have already been presented to Executive. Further reductions in funding going forward cannot be ruled out thus putting pressure on the Council's ability to continue to deliver services.

- 3.3 These estimates include the effect of decisions already taken by Executive in relation to fees and charges

4. Current Year Position

- 4.1 The Corporate Budget Monitoring Statement for November 2011 predicts an under spend of £404k against budget which equates to 3.7%. This assumes that redundancy costs will be written off to reserves and £200k is retained to create a recycling income equalisation account to protect the Council from price volatility in this area. Of the £470k savings target £540k has been achieved. A report on the transformation process and the savings is included elsewhere in this agenda. The revised budget was £253k greater than the base budget approved by Council in February 2011 due to carry forwards..

- 4.2 The financial strategy sets as its aim the delivery of a balanced budget within the medium term. With this in mind £390k of savings were made in 2009/10 with a further £900k taken out of the budget for 2010/11. A further £520k was achieved in 2010/11 and the council is on track to achieve £540k for 2011/12. Each year the Council has exceeded the savings targets set within the budget.

- 4.3 In addition there have been savings made in a number of other areas which have been used to offset increases in prices due to inflation

4.4 **The Executive is asked to note the current year’s position which predicts that spending in 2011/12 is expected to be 3.7% under the revised budget.**

5. General Fund Estimates 2012/13

5.1 This year due to the work being done under transformation a zero based budget approach was not used and services were asked to prepare their budget using the following parameters:

5.1.1 No growth unless contractual and even then to be absorbed by compensatory savings

5.1.2 No inflationary uplift

5.1.3 Wages and salaries to keep at least to the 2011/12 cash limited total. i.e. increases in NI, pensions and increments to be absorbed by each service

5.2 Management Board in ‘Star Chamber’ review workshops examined and challenged the draft estimates in some detail and checked that the budget parameters above had been complied with. Some services were required to attend several times in order to show how they were going to deliver savings and operate within the parameters given.

5.3 A summary of the budgetary position is as follows:

TABLE B	Appendix	£000	£000
2011/12 Base budget approved by Council			11,758
Variations to Original Estimate:			
Management Charges		-42	
Approved changes & Virements (Note b)	B	0	
Savings (Note c)	C	-838	
Income Proposals (Note d)	D	-1,122	
Income Loss (Note d)	E	+1,064	
Increased Expenditure (Note e)	F	+982	
Inflation (note e)	G	+238	
Prior Year Adjustments (note f)	H	-55	
Change in portfolios	M	227	
Change in vacancy margin (Note g)		+8	
Pension adjustment (Note h)		-269	
Internal asset charges (Note i)		-253	
			-287
2012/13 Net Cost of Services			£11,471

5.4 **Notes:**

- a. A minus “-“indicates a decrease in the budget and a plus “+” an increase.
- b. Virements consist of transfers to and from other budget pages and thus overall equal zero.
- c. Savings represent reduction in budget

- d. Income proposals represent increases in income either through new charges or volume or rent whereas income loss represents the opposite.
- e. Increased expenditure and inflations arise from costs rising due to increase in volume or through inflationary uplifts
- f. This figure relates to something budgeted as a one-off last year which is now no longer required. In this case the cost of local elections
- g. It is assumed that the actual staff costs will be less than the budgeted cost due to vacancies arising in the year and a 3% vacancy margin in set to cover this. This has in fact been exceeded every year. However as the organisation slims down and the rate of churn decreases there is a risk this may not be achieved
- h. These are accounting adjustments. The pension adjustment arising because the cost of services is meant to reflect the actual annual actuarial cost of pension provision however we only need to budget for the cost agreed at the triennial actuarial review.
- i. The asset charge depends on the number of assets held, their valuation and the depreciation policy. It is against accounting rules to council tax for this and hence does not represent a cash expense and is reversed out as an accounting entry.

5.5 The above table has been produced in the required format but members may find it easier to refer to the detailed revenue estimates, which are available on the internet or the member’s room. These have been summarised in Annex M to show the actual movement in controllable costs for each portfolio. Some portfolios may at first glance appear to be spending more than last year however this can be due to a change in asset charges or responsibilities.

5.6 It is estimated that as a result of this budget the General fund at the 31st March 2013 will be £1.1m. This is considered to be a prudent level and provided the required savings are achieved in 2012/13 additional funds should not need to be taken out of the revenue reserves to support the General Fund.

6. Revenue Support Grant

6.1 On 7th February 2011, the Government announced the provisional local government finance settlement for 2012/13. This includes cuts in the formula grant of 16.7% in 2011/12 and 12.5% in 2012/13. These are cash reductions and if inflation is factored in then the cut is nearer 35%.

6.2 Surrey Heath’s provisional allocation is as follows:

TABLE C – Grant Allocation

	Provisional Allocation 2012/13 £000	Actual Allocation 2011/12 £000	Actual Allocation 2010/11 £000
Revenue Support Grant	63	862	613
Non Domestic Rate Grant	3,080	2,789	4,225

Freeze Grant for 2012/13	176		
	3,319	3,651	4,838

6.3 The special freeze grant, referred to in section 7 below, given as compensation for the Council tax freeze agreed in 2011/12, has been added in to the formula grant as part of the 2012/13 settlement. This is because £200m more was collected in business rates than predicted and by law all business rates collected must be remitted to local authorities. In order to avoid giving Councils an extra £200m the government has rolled the freeze grant in to the formula thereby fulfilling the legal requirements and meaning they do not have to provide additional funding for the freeze grant granted in 2011/12.

6.4 The Executive should note that the grant allocations are, at this stage, provisional as the Settlement is subject to consultation. Any responses to the Settlement were required by 16th January 2012. The final Settlement is normally announced in Parliament towards the end of January however it is very unlikely that the settlement will vary from that provisionally announced.

7. Council Tax Freeze Grant

7.1 Council Tax is set by the Full Council at its meeting in February 2012. Annex A sets out the funding options of either:

- i) Freezing council Tax for 2012/13 and accepting the grant or
- ii) Increasing council tax by 2.5% and rejecting the grant or
- iii) Increasing council tax by 3.5% and rejecting the grant.

Options i) and ii) have the same financial affect for 2012/13

7.2 The Government announced earlier in the year that any Council that decided to freeze its council tax for 2012/13 would receive an additional special grant equivalent to an increase of 2.5% for 2012/13 only. This contrasts with 2011/12 when the grant was offered for 2011/12 and for the following 3 years. Whilst for 2012/13 a freeze plus grant is the same financially as a 2.5% increase this is not the case going forward. The table also shows the impact of an increase of 3.5% which is just under the amount deemed to be “excessive” by the minister. This is illustrated in the table below:

TABLE D - FINANCIAL EFFECT OF COUNCIL TAX FREEZE							
	2012/13	2013/14	2014/15	2015/16	2016/17	Total	
Scenario 1 - Accept freeze grants in both years							
- Grant for freeze in 2011/12	175,790	175,790	175,790			527,370	
- Grant for freeze in 2012/13	175,790					175,790	
Total funding	351,580	175,790	175,790	0	0	703,160	
Scenario 2 - Accept freeze grant in 2011/12 only and then 2.5% increase thereafter							
- Grant for 2011/12	175,790	175,790	175,790			527,370	
- Council Tax rise of 2.5% for 2012/13	180,184	184,689	189,306	194,038	198,889	947,106	
	355,974	360,479	365,096	194,038	198,889	1,474,476	
Scenario 3 - Accept freeze grant in 2011/12 only and then 3.5% increase thereafter							
- Grant for 2011/12	175,790	175,790	175,790			527,370	
- Council Tax rise of 3.5% for 2012/13 and thereafter	252,257	261,086	270,224	279,682	289,471	1,352,720	
	428,047	436,876	446,014	279,682	289,471	1,880,090	
Scenario 4 - Reject freeze grant in 2011/12 and increase CT by 2.5% in both 2011/12 & 2012/13							
- increase for 2011/12	175,790	180,185	184,689	189,307	194,039	924,010	
- increase for 2012/13	180,184	184,689	189,306	194,038	198,889	947,106	
	355,974	364,873	373,995	383,345	392,929	1,871,116	

NB: Grant figures are illustrative only

- 7.3 Scenario 1 shows the total funding receivable over a five year period *relating to Council tax forgone in 2011/12 and 2012/13* if both the freeze are accepted. This totals £703k
- 7.4 Scenario 2 shows the total funding receivable over a five year period if the freeze grant for 2012/13 is rejected and a 2.5% increase made in Council tax for 2012/13 instead and then this is increased at 2.5% thereafter. This amounts to almost £1.5m
- 7.5 Scenario 3 shows the total funding receivable over a five year period if the freeze grant for 2012/13 is rejected and a 3.5% increase made in Council Tax for 2012/13 and then this is then increased at 3.5% thereafter. This amounts to almost £1.9m
- 7.6 Scenario 4 shows the total funding receivable over a five year period had the grant being rejected for 2011/12 and 2012/13 and a 2.5% increase made in Council tax for both years and then this increased by 2.5% thereafter. This is for illustration only as council tax has already been frozen for 2011/12 and the grant accepted but shows that the cost of both freeze amounts to almost £1.2m over 5 years.
- 7.7 The table shows that the medium term implications of accepting the freeze grant for 2012/13 is a reduction in funding of £770k or even more if a 3.5% increase is foregone. This is because when Council tax is increased it increases the overall funding base of the Council whereas the grant is only for a limited time period. For the adverse effect of the freeze grant for 2012/13 to be negated council tax would have to rise by 2.5% in 2013/14 over and above any increase for that year.

- 7.8 Hence from a financial perspective acceptance of the freeze grant for this year in lieu of an increase will make it more difficult to achieve financial sustainability and mean that further savings will be required to cover the loss of grant.
- 7.9 The current Surrey Heath band D Council Tax is £185.45. The table below shows the level of increase for difference percentages:

TABLE E – Council Tax Increases

Percentage	Increase £	Weekly Increase £	Weekly Cost £
0%	0	0	3.57
2.5%	4.63	0.08	3.65
3.5%	6.49	0.12	3.69
4%	7.42	0.14	3.71
5%	9.27	0.17	3.74

*The Table shows the costs for Band D properties only.
Every 1% increase in Council tax raises approximately £69,500 annually
The majority of houses in Surrey Heath are higher than Band D meaning the increase will in fact be larger for individual householders.*

- 7.10 The Council is at liberty to set whatever level of Council Tax it so wishes. The capping rules have now been scrapped under the Localism Act. Instead increases deemed to be “excessive” will trigger a local referendum (at the Council’s expense) on the increase requested. Under the regulations the minister determines what increase is considered “excessive”. On December the 8th the Parliamentary Under Secretary of State Bob Neill in a written statement to parliament said:

“I propose that local authorities will be required to seek the approval of their local electorate in a referendum if, compared with 2011-12, they set council tax increases that exceed:

- 3.5% for most principal authorities;
- 3.75% for the City of London;
- 4% for the Greater London Authority, police authorities, and single purpose fire and rescue authorities.

I am proposing that no equivalent principles will apply for town and parish councils for 2012-13, although they may in future years.”

Although an order has not been published the government has given a clear indication that any Council Tax increase in excess of 3.5% this would be deemed to be “excessive” and could trigger a local referendum.

- 7.11 The amount of money raised through council tax is also set to rise due to an increase in the tax base. This is forecast to rise by equivalent of 518 Band D properties generating an extra £96k at current levels of tax
- 7.12 Give the medium term financial implications of a freeze in 2012/13 and the overall financial situation the Sec 151 Officer would recommend to members that they reject the freeze grant and instead increase the Council Tax between 2.5% and 3.5%.

8. Investment income

8.1 The 2011/12 estimates included a provision of £180,000 for investment income which is currently predicted to be achieved. Our treasury advisors have said that they anticipate the bank base rate will remain at 0.5% for the whole of 2012 rising to possible 1% by the middle of 2013. Hence it would seem prudent to maintain the budgeted income for 2012/13 at £180,000.

8.2 In September the Council was informed that its priority creditor status in relation to its Icelandic investments had been upheld. As a consequence it is predicted that virtually all the money will be returned with most of it being received early in 2012. The payments are likely to be made in a basket of currencies and further information from the Local Government Association legal team should be available later in the year.

9. Pensions

The last triennial review of the financial position of Local Government Pension Scheme (LGPS) Funds was conducted at 31 March 2010 as required under Regulation 77 of the Local Government Pension Scheme Regulations 1997. This was carried out by Hymans Robinson in conjunction with Surrey County Council who manage the fund. The main purpose of the valuation is to review the financial position of the Fund and to determine the rate at which the employers in the Fund should contribute in the future to ensure that the existing assets and future contributions will be sufficient to meet future benefit payments from the Fund.

As a result of the review and the adoption of a policy of stabilisation by member authorities no increase was required in employer contributions. These remain at 15.7% for current service plus an annual payment of £381k to cover past deficits.

Employee contribution rates have recently been reviewed by Lord Hutton of Furness and it is likely that these will increase over the life of this budget. After taking advice from the actuary it would appear that an increase in employee contributions does not automatically translate in to a decrease in employer costs due to the fund being in deficit. Hence no reduction in employer contributions as a result of these reforms has been assumed in this budget. The impact of the contribution rate changes will be considered as part of the 2013 actuarial review together with any wider economic factors at the time.

10. One off Items and items funded from reserves

10.1 As in previous years some items of expenditure are funded directly from reserves as follows:

- £75,000 of expenditure relating to community grants included in the budget is being funded from the community fund. Typically this budget is under spent.
- £250,000 of costs related to Transformation is being financed from the Capital Revenue reserve as it is deemed to be an investment to deliver transformational change to Council services and thus deliver savings in the medium term. This may become an additional budget pressure going forward

11. New Homes Bonus

11.1 In 2010 the Government announced a new incentive to encourage house building. This rewarded local authorities for the number of houses they constructed and also

provided an additional payment for any affordable units built. The bonus is calculated each year and the reward is paid for that year and the 5 years following.

- 11.2 In 2011/12 the council received £69k and the provisional allocations show that for 2012/13 a payment of £307,781 can be anticipated. Of this £107,781 has been included within the budget with the remainder being placed in an infrastructure reserve. This will be used to offset some of the additional costs arising out development.

12. Financial Risks

- 12.1 There are a number of financial risks contained within the estimates. These are as follows:

Income Projections

- 12.2 The economic climate continues to affect the income raised from charges and rental income. The estimates used are considered to be prudent based on current knowledge but there is a risk that income levels may not be met due to the economic situation worsening over the year.

Achievement of savings

- 12.3 There is a savings target included within the budget. There is a risk that this may not be deliverable given the savings already made which will then place more pressure on reserves.

Inflation

- 12.4 There is no allowance for a pay increase in these estimates and any other cost inflation has either been absorbed or budgeted for.

Vacancy Margin

- 12.5 As the council reduces headcount and churn reduces achievement of the 3% headcount may become more difficult.

13. Financial Forecast

- 13.1 Each year as part of the budget process a 5 year financial forecast is prepared which attempts to model the Council's finances over this period. As per last year this is particularly difficult as the Government is reviewing Local Government finance so no funding allocations have been released beyond 2012/13. However the movement in control total's from the comprehensive spending review have been assumed to mirror grant movements.

- 13.2 The Government is currently undertaking a review of many areas within local government. This main ones are as follows:

Localisation of Business Rates

- 13.2.1 Councils will be funded entirely from business rates and would be able to keep any growth (or suffer any shrinkage) in their area. Initial funding would be based on historic grant levels. This due to be implemented from April 2013 and the final details are awaited.

Benefits reform – April 2013

13.2.2 The introduction of universal credit may result in a reduction in the admin grant councils receive if their requirement to deliver this function is reduced.

13.2.3 The Government is proposing that Councils will be responsible for designing a Council tax Benefit scheme which will achieve 10% savings locally. Any over or under achievement will fall on the authority.

13.3 The effects of these changes have not been reflected in the projection as it is difficult to quantify the actual impact on Surrey Heath.

13.4 Each Financial Forecast is made up of 4 parts as follows:

Revenue fund projection

13.5 This rolls forward the current proposed budget, reflecting future changes as agreed by Management Board and the assumptions in Table F

Capital Expenditure forecast

13.6 This shows a projection of the level of Capital Reserves based on known “approved” future expenditure. For the purposes of this forecast it has been assumed that significant capital projects will be funded by borrowing and be self financing.

Capital and revenue balances

13.7 This sets out the predicted use of reserves based on the financial forecast.

Scenario Testing

13.8 In order to give some idea as to the impact of marginal changes on the forecast three different scenarios have been done using the information in the table below. These are:

- A best case scenario based on an improving economy and increasing Council Tax
- A more realistic prudent scenario with the Council Tax freeze for 2012/13 being accepted and;
- A more realistic prudent scenario but this time with the freeze being rejected and tax increased by 2.5% instead.

TABLE F – Scenario Assumptions

Category	Best	Prudent with Freeze	Prudent without freeze
Inflation	1% rising to 2%	2% to 3%	
Investment Returns	1.25% to 4%	1.25% to 3.0%	
Government Funding	Cuts then level	Cuts then level	
Council Tax	3.5% increase pa	0% in 2012/13 then 2.5%	2.5% in each year

Freeze Grant 2012/13	Reject	Accept	Reject
Fees and Charges	2% to 4%	2%	

13.9 The results of all of the scenarios are shown in graphical format however the underlying financial information is included in the annexes as follows:

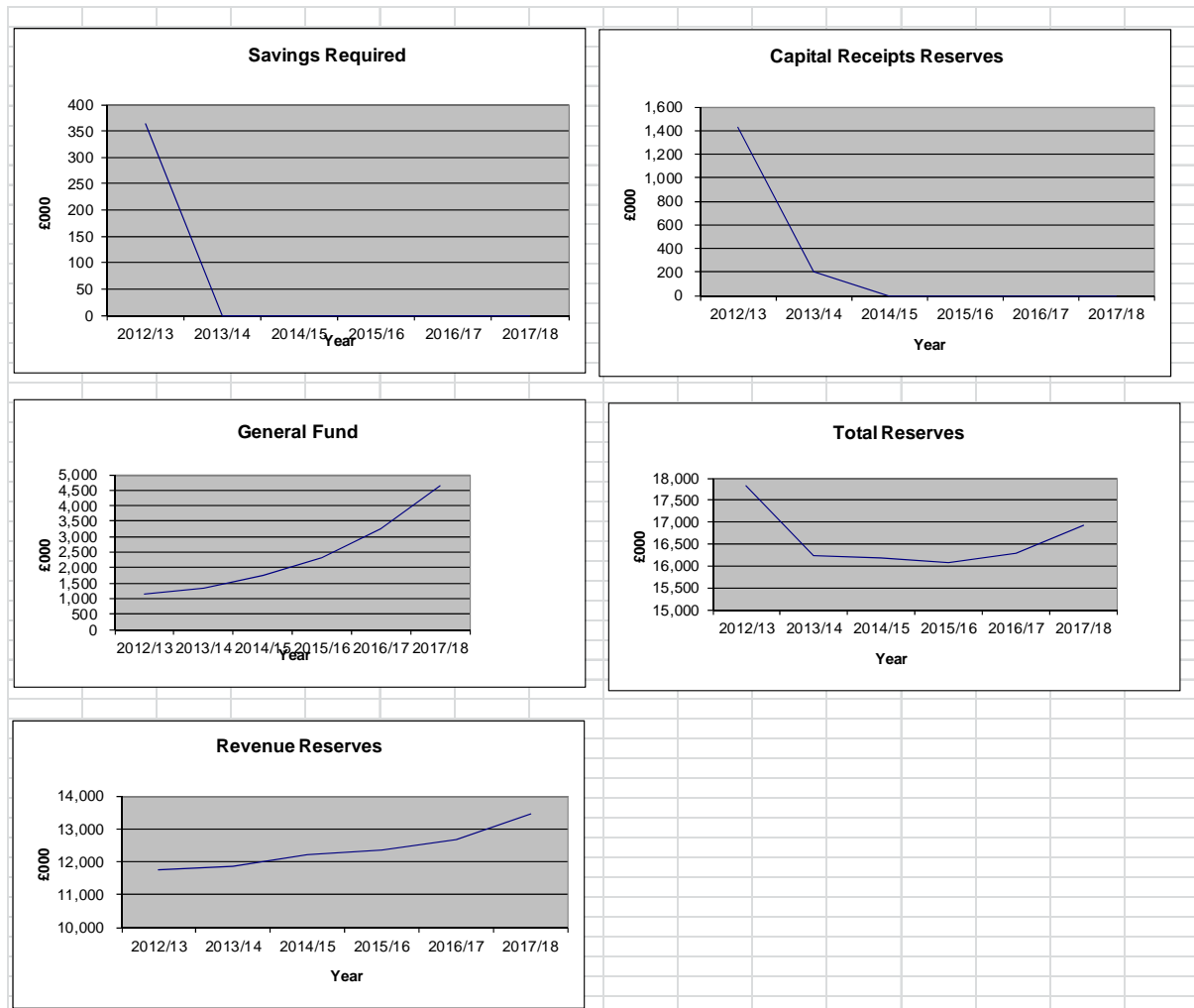
Annex I – Best case

Annex J – Prudent with Council tax freeze in 2012/13

Annex K – Prudent with no Council Tax freeze in 2012/13

14. Best Case

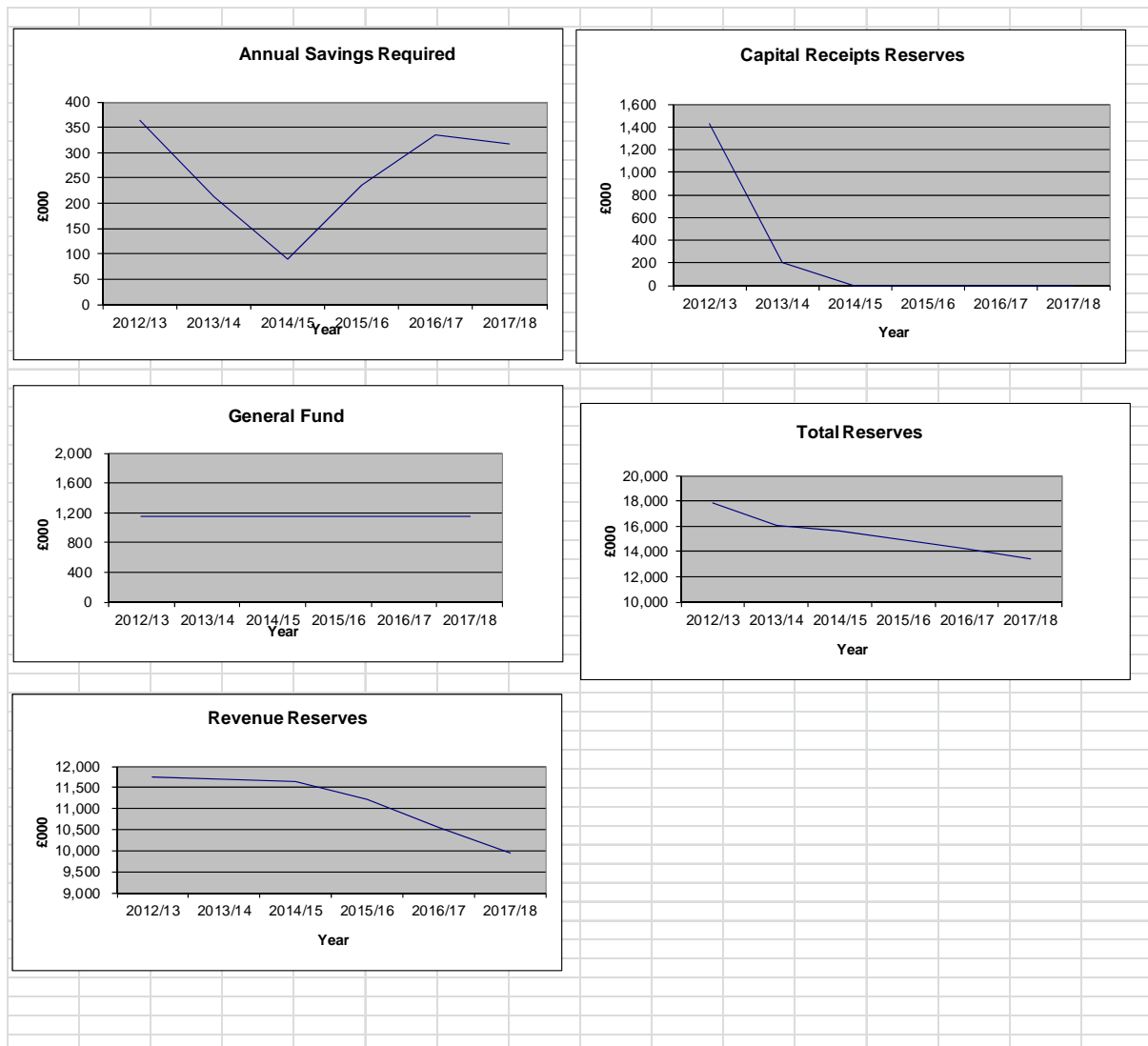
14.1 The graphs below show the projected outcome using the “best case” assumptions. The individual schedules are in annex I



14.2 In this scenario the budget goes in to surplus very quickly and although capital reserves are exhausted reserves in total, including the general fund, rise.

15. Prudent assumptions with Council Tax freeze

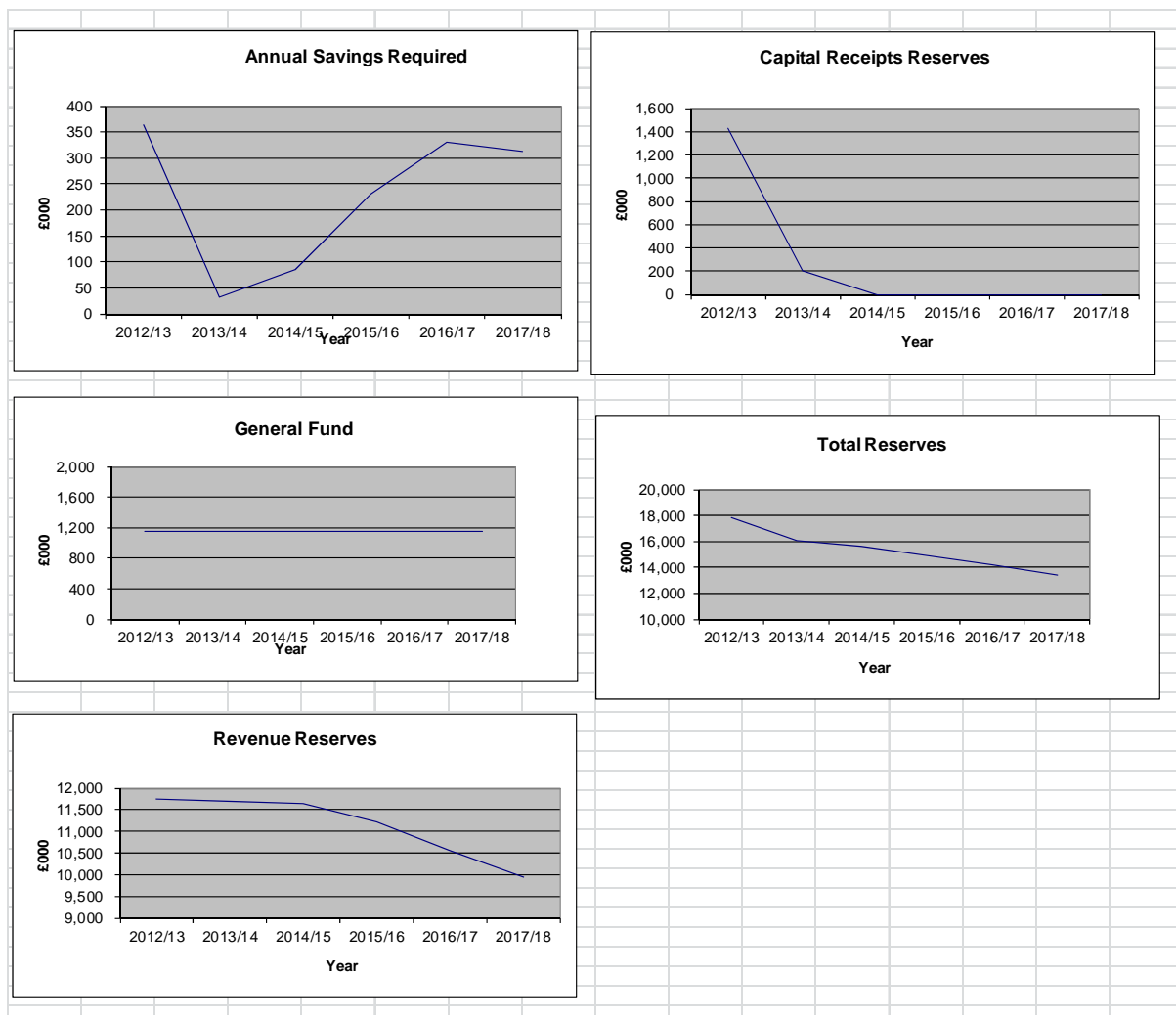
15.1 The graphs below show the likely outcome based on prudent assumptions and taking advantage of the Council Tax freeze grant for 2012/13. The schedules are in Annex J



15.2 In this scenario the annual level of savings required falls and then begins to steadily increase again. All of the reserves are on a downward trend indicating that there would still be long term financial issues to address.

16. Prudent scenario without freeze in 2012/13

16.1 The graphs show the projected outcomes if the freeze is rejected in 2012/13 and a 2.5% increase imposed instead. The detailed schedules are in Annex K



16.2 The outcome from this scenario is almost the same as the one paragraph 15 except that the savings required for 2013/14 are £180k less due to the fact that the Council benefits from the increase in future years whereas the grant stops after one year. That said though the long term issues still remain.

17. Risks to be considered in relation to financial forecast

17.1 The “prudent” scenario above is based on a set of assumptions that are in reality a “best guess”. This year more than ever there are a number of areas of uncertainty, particularly in relation to the local government finance reforms, which potentially could have a huge effect on forecasts.

17.2 Income Projections

It has been assumed that income will not decline any further as we are now at the bottom of the economic cycle. .

17.3 Local Government Finance reforms

The changes proposed to fund local authorities from business rates on the face of it will probably be beneficial to Surrey Heath. However we cannot predict what the state of the public finances will be generally in the future and whether local government will be expected to find more savings.

17.4 Council Tax freezes and increases

These forecasts assume that council Tax will be increased by 2.5% in the future. If instead Council tax freeze grants are offered annually this would fix the Council's revenue raising capacity since Council tax contributes 70% of its income. Each year of a freeze would mean a further £180k or so to find in savings for when the grant is withdrawn. This would only be financially sustainable if paired with reductions in service provision.

17.5 Interest Rates

Interest rates continue to be low reducing investment returns. A 1% rise would generate an additional £200,000 income.

17.6 Inflation

Inflation within the economy as whole is quite high but so far within the public sector pay inflation in particular has been low. It has been assumed that this will continue

17.7 Iceland

No account has been taken of exchange rate movements on money as it is returned.

17.8 Legislative changes

Legislative changes, such as the transfer of the administration of benefits from the Council to the DWP and the responsibility for Council Tax benefit moving to Councils may have an unpredictable impact financially for the council.

18. Conclusions to be drawn from the Financial Forecast

18.1 The scenarios show a range of possible outcomes from a rapidly improving position in the best case to a prudent financially sustainable outcome if savings are made. The delivery of these will present a real challenge to the council. The transformation program and past savings drives have driven out a lot of cost from the organisation and there has to be some doubt now as to whether costs can be reduced further without affecting services. Clearly the best financial outcome stems from increasing council Tax by 5% over a significant period but this may be seen as excessive.

18.2 The fact that the Council only knows its grant position for 2012/13 and no further coupled with the various reforms in finance and services being consulted on add to the general air of uncertainty in respect of the financial future. Hence the projections can only be viewed as indicative and will be subject to revision during the year as the situation becomes clearer.

18.3 In all scenarios the funding of capital becomes an issue in the medium term as receipts are used up. Capital expenditure has always been funded from reserves at Surrey Heath and this is clearly not sustainable in the longer term. However the chance of finding £1m of revenue to fund capital expenditure is very limited in the current budgetary climate. Capital can of course be funded by borrowing but this needs to be funded and repaid. The funding of capital expenditure is going to be a present challenges in the medium to long term.

18.4 The projections include an element from the “New homes bonus” as has already been announced. I.e. the bonuses arising from construction work in 2011/12 and 2012/13. It is likely that further money will be paid due to house completions in late years, although this may be funded from top slicing other grants. This money has not been included in the projections.

19. The Next stage

19.1 At this stage, the following information is required before details of the level of Council Tax for 2012/13 can be proposed:

19.1.1 The Revenue Support Grant Settlement detailed at paragraphs 6, is still provisional. It is anticipated that the final Settlement will be announced in Parliament towards the end of January.

19.1.2 The County Council meets to determine its budget and precept requirement on 7th February 2012 and the Police Authority meets 6th February 2012

19.1.3 Details of all the Parish Precepts.

19.2 All this information should be available in time for the Council Tax setting meeting in February

19.3 It should also be noted that the surplus on the Collection fund for 2011/12 is estimated to be £1.5m and hence a surplus will be declared for 2012/13.

19.4 The revenue estimates or budget is a fundamental cornerstone of the resourcing of Council services and the delivery of the corporate plan. Members are asked to pay particular attention to:

19.4.1 The savings that have been included within the estimates for 2012/13

19.4.2 The treatment of one-off items financed from reserves

19.4.3 The underlying assumptions in the budget

19.4.4 The impact of the council tax freeze grant for 2012/13

19.4.5 The financial forecast and its implications in respect of the need for further savings if financial stability is to be achieved and the underlying assumptions in its preparation

20. Options

20.1 The Executive is asked to consider and recommend to Council the 2012/13 Budget as set out in this paper including the savings target and amounts chargeable to reserves. It can of course amend or reject any part of the budget as set out as it sees fit.

21. Officer Comments

21.1 Any change relating to 2012/13 budget agreed by Executive will be adjusted for in the budget presented to Full Council on the 22nd February 2012.

22. Proposals

22.1 The Executive is advised to RECOMMEND to Council the 2012/13 General Fund Revenue Budget of £10,984,909 as set out in Annex A1 and A2 be approved:

22.2 The Executive is asked to CONSIDER whether it wishes to make a recommendation to Full Council in respect of the level of Council Tax to be set for 2012/13.

22.3 The Executive is asked to NOTE

1. The projected outturn for 2011/12;
2. That the budget contains one off items of £325,000 per paragraph 10 chargeable to reserves;
3. The savings required depending on the level of Council Tax set;
4. That there is no increase in parking charges included within this budget. This is the second year without an increase;
5. The provisional Revenue Support Grant and NNDR allocation of £3,318,700 and the final allocation will be reported to Council at its meeting on 22nd February 2012;
6. The use of £107k of the New homes bonus to support the budget;
7. The financial implications of the Council Tax Freeze offer being made by the Government and;
8. That a full report, setting out Council Tax proposals for 2012/13 will be presented to Council on 22nd February 2012.

23. Supporting Information

23.1 This is all included in the report and the annexes. A separate booklet showing individual budgets by portfolio is available on the website and a copy has been placed in the member's room.

24. CORPORATE OBJECTIVE AND KEY PRIORITIES

24.1 The budget underpins all of the Corporate Objectives and Key Priorities.

25. LEGAL ISSUES

25.1 The process for setting the budget is outlined in the constitution. The Council does have a legal duty to set a budget and precept for Council Tax.

26. SUSTAINABILITY

26.1 This budget is part of the process to make the Council financially sustainable.

27. RISK MANAGEMENT

27.1 There are a number of risks inherent in the budget and in the financial forecast. These have been outlined in the relevant sections

28. PR AND MARKETING

28.1 The financial standing of the Council is always a matter of interest to local residents and other stakeholders.

29. EQUALITIES

29.1 The Council recognises that where budgetary proposals are likely to have a significant impact on Council policies or service provision, such changes may have a disproportionate impact on particular sectors or groups within the population. It is thus important to conduct an assessment of such impact, in line with the Council's commitments as set out in our Corporate Equality Plan, and in compliance with our statutory equality duties.

29.2 Where significant service changes are likely to occur as part of proposals included in budgetary proposals, the Council is thus conducting Equality Impact Assessments (EIA) of these proposals. EIAs are all about considering how such proposals may impact, either positively or negatively, on different sectors of the population in different ways. The purpose of such assessments is to

- 29.2.1 Identify whether the proposals are likely have a disproportionate impact on any Particular group within the population;
- 29.2.2 whether such an impact is positive or negative; and
- 29.2.3 whether such an impact might constitute unlawful discrimination.

29.3 Where disproportionate negative impact and/or unlawful impact are identified, the assessment provides a means for the Council to take appropriate steps to either avoid such an impact or take appropriate action to mitigate it.

ANNEXES	As attached
BACKGROUND PAPERS	Revenue estimates for 2012/13
AUTHOR/CONTACT DETAILS	Kelvin.menon@surreyheath.gov.uk
HEAD OF SERVICE	Kelvin.menon@surreyheath.gov.uk

	Required	Consulted	Date
Resources			
Revenue	Y	Y	03/01/12
Capital	N/A	N/A	N/A
Human Resources	N/A	N/A	N/A
Asset Management	N/A	N/A	N/A
IT	N/A	N/A	N/A
Other Issues			
Corporate Objectives & Key Priorities	Y	Y	03/01/12
Policy Framework	Y	Y	03/01/12
Legal	Y	Y	21/12/11
Governance	Y	Y	21/12/11
Sustainability	N/A	N/A	N/A

Agenda Item 6**Agenda Item 6**

Risk Management	Y	Y	21/12/11
Equalities Impact Assessment	N/A	N/A	N/A
Community Safety	N/A	N/A	N/A
Human Rights	N/A	N/A	N/A
Consultation	N/A	N/A	N/A
P R & Marketing	N/A	N/A	N/A

ANNEX A1

GENERAL FUND REVENUE ACCOUNT					
2012/13 Budget with Funding Options - 2.5% increase or freeze					
	2011/12	2012/13			
	ORIGINAL	ORIGINAL	CHANGE		
	£	£	£		
PORTFOLIO'S					
Arts & Leisure	2,323,510	2,308,710	-14,800		
Built Environment	1,537,190	1,343,590	-193,600		
Corporate	1,094,430	996,700	-97,730		
Community	6,812,560	7,169,950	357,390		
Finance	987,770	1,270,110	282,340		
Leader	1,237,830	1,131,460	-106,370		
	13,993,290	14,220,520	227,230		
Less: vacancy Margin	-283,133	-275,080	8,053		
FRS17 Pensions	-76,530	-345,930	-269,400		
Less: Internal asset charges	-1,875,570	-2,128,320	-252,750		
NET COST OF SERVICES	11,758,057	11,471,190	-286,867		
Less: Funding from Reserves	-325,000	-325,000	0		
Less: New Homes Bonus		-107,781	-107,781		
Less: One off items funded from reserves	-55,000	0	55,000		
	-380,000	-432,781	-52,781		
PROVISION FOR SERVICES	11,378,057	11,038,409	-339,648		
Investment Interest	-180,000	-180,000	0		
Contribution to Repairs & Renewals Fund	130,000	130,000	0		
FINANCING ADJUSTMENTS	-50,000	-50,000	0		
ESTIMATED NET EXPENDITURE	11,328,057	10,988,409	-339,648		
Less: Savings Target	-468,814	-367,869	100,945		
NET BUDGET TO FINANCE	10,859,243	10,620,540	-238,703		
FINANCING OPTIONS					
OPTION A - If Council Tax increased by 2.5% and freeze grant rejected					
Council Tax	6,853,850	7,123,840	269,990		
Government Grant	3,651,603	3,318,700	-332,903		
Sec 31 freeze grant for 2011/12 freeze	175,790		-175,790		
Special Expenses	178,000	178,000	0		
	10,859,243	10,620,540	-238,703		
OPTION B - If Council Tax frozen and freeze grant Accepted					
FINANCED BY:					
Council Tax	6,853,850	6,950,091	96,241		
Government Grant	3,651,603	3,318,700	-332,903		
Sec 31 freeze grant for 2011/12 freeze	175,790		-175,790		
Sec 31 freeze grant for 2012/13 freeze		173,749	173,749		
Special Expenses	178,000	178,000	0		
	10,859,243	10,620,540	-238,703		

ANNEX A2

GENERAL FUND REVENUE ACCOUNT						
Option 3 - 2012/13 Budget with Funding Options with 3.5% Council Tax increase						
				2011/12	2012/13	
				ORIGINAL	ORIGINAL	CHANGE
				£	£	£
PORTFOLIO'S						
Arts & Leisure				2,323,510	2,308,710	-14,800
Built Environment				1,537,190	1,343,590	-193,600
Corporate				1,094,430	996,700	-97,730
Community				6,812,560	7,169,950	357,390
Finance				987,770	1,270,110	282,340
Leader				1,237,830	1,131,460	-106,370
				13,993,290	14,220,520	227,230
Less: vacancy Margin				-283,133	-275,080	8,053
FRS17 Pensions				-76,530	-345,930	-269,400
Less: Internal asset charges				-1,875,570	-2,128,320	-252,750
NET COST OF SERVICES				11,758,057	11,471,190	-286,867
Less: Funding from Reserves				-325,000	-325,000	0
Less: New Homes Bonus					-107,781	-107,781
Less: One off items funded from reserves				-55,000	0	55,000
				-380,000	-432,781	-52,781
PROVISION FOR SERVICES				11,378,057	11,038,409	-339,648
Investment Interest				-180,000	-180,000	0
Contribution to Repairs & Renewals Fund				130,000	130,000	0
FINANCING ADJUSTMENTS				-50,000	-50,000	0
ESTIMATED NET EXPENDITURE				11,328,057	10,988,409	-339,648
Less: Savings Target				-468,814	-298,365	170,449
NET BUDGET TO FINANCE				10,859,243	10,690,044	-169,199
<u>FINANCING</u>						
Council Tax				6,853,850	7,193,344	339,494
Government Grant				3,651,603	3,318,700	-332,903
Sec 31 freeze grant for 2011/12 freeze				175,790		-175,790
Special Expenses				178,000	178,000	0
				10,859,243	10,690,044	-169,199

ANNEX C - Savings

Ref:	Activity Description	Budget Proposal £	
Arts and Leisure Portfolio			
Ian Goodchild Centre	Cleaning inc materials/Eurobins etc	- 2,500	
Camberley Theatre	Cleaning (inc Contract/Materials/Refuse Collection)	- 14,500	
Camberley Theatre	Allocated savings target	12,000	
Grass Cutting & Verge Maintenance	Highway Grass/Verge Maintenance Contract	- 1,210	
Parks & Open Spaces	Equipment, Materials/Supplies & services/Security	- 7,000	
Parks & Open Spaces	Payments to Contractors	- 11,650	
			- 24,860
Built Environment Portfolio			
Car Parks	Cleaning Contract	- 20,000	
Car Parks	Security	- 2,000	
			- 22,000
Corporate Portfolio			
Corporate Communications	Business Breakfast (inc NNDR Payers Consultation)	- 1,000	
Corporate Communications	Corporate Events	- 4,000	
Corporate Communications	Heathscene Distribution	- 2,200	
Corporate Communications	Heathscene Publishing	- 3,950	
Corporate Communications	Mayoral Sundries	- 3,000	
Emergency Planning	Other Expenses	- 1,000	
			- 15,150
Community Portfolio			
Centres for Older People	Grounds Maintenance	- 500	
Meals on Wheels	Energy	- 2,500	
Highway and Public Toilet Cleansing	Verdant - Programmed Sweeping	- 8,790	
Highway and Public Toilet Cleansing	Verdant - Programmed Cleansing	- 48,940	
Highway & Public Toilet Cleansing	Verdant - Non-Programmed Cleansing	- 19,260	
Highway & Public Toilet Cleansing	Verdant - Additional Cleansing	- 2,200	
Highway & Public Toilet Cleansing	Verdant - Other Charges	- 3,740	
Housing Act Advances	Legal Fees/Agency Fees	- 30	
Housing Benefits	Additional Processing	- 4,510	
Housing Benefits	Council Tax Benefit	- 500,000	
Housing Benefits	Discretionary Benefits (Local Scheme)	- 4,000	
Housing Services	Bed & Breakfast/Temp.Accommodation Costs	- 25,000	
Recycling and Refuse	Equipment	- 470	
Recycling and Refuse	Verdant General Costs	- 4,220	
Recycling and Refuse	Verdant Refuse Household Collections	- 10,940	
Recycling and Refuse	Verdant Clinical Collections	- 160	
Recycling and Refuse	Verdant Recycling Collections	- 10,670	
Recycling and Refuse	Other Recycling Contractor Costs	- 9,880	
Recycling and Refuse	Other Contractor Costs	- 110	
			- 655,920
Finance Portfolio			
Corporate Land Management	Audit Fee	- 3,800	
Corporate Land Management	Bank Charges	- 2,000	
Corporate Land Management	Consultants	- 4,000	
Corporate Land Management	NNDR Discretionary Rate Relief	- 3,700	
Cost of Collection - Council Tax	Document Printing Costs (A & M)	- 4,500	
			- 18,000
Leader Portfolio			
Community Safety Partnership	Anti - Social Behaviour	- 25,000	
Community Safety Partnership	Safer & Stronger Communities	- 36,220	
Community Safety Partnership	Safer Surrey Heath Partnership	- 20,480	
Community Safety - CCTV	Community Safety - CCTV	- 10,000	
Corporate Management Members	Communication- Broadband and line rental	- 2,000	
Corporate Management Members	B'water Valley Advisory Committee for Public Transport	- 520	
Corporate Management Members	Members Advertising	- 560	
Corporate Management Members	Members Training Expenses	- 2,410	
Corporate Management Members	Subscriptions to Associations - LGA/SLGA	- 5,000	
			- 102,190
	TOTAL	- 838,120	- 838,120

ANNEX D – Income Proposals

Ref:	Activity Description	Budget Proposal	£
Arts and Leisure Portfolio			
Ian Goodchild Centre	Lettings/Hires	-	2,500
Camberley Theatre	Allocated savings target		18,000
Camberley Theatre	Bar and Catering	-	2,000
Camberley Theatre	Sales of Merchandise	-	1,000
Camberley Theatre	Advertising Income	-	10,000
Camberley Theatre	Lettings	-	5,000
Museum	Fees and Charges	-	70
Parks & Open Spaces	Football-Fees & Charges	-	500
Parks & Open Spaces	Rugby-Fees & Charges	-	500
Parks & Open Spaces	General Fees & Charges/Casual Lettings Income	-	4,000
Parks & Open Spaces	Income from contracts/franchise arrangements	-	10,000
			- 17,570
Built Environment Portfolio			
Development Control	Minor Amendments	-	3,000
Development Control	Pre- Application Meeting Fees	-	1,000
Development Control	Written Advice	-	2,000
			- 6,000
Corporate Portfolio			
Corporate Communications	Advertising Income (Other)	-	11,000
Elections and Register of Electors	External Recharges - PCC Election	-	90,000
			- 101,000
Community Portfolio			
Centres for Older People	Day Centre Charges	-	16,940
Community Services - Community Alarms	Community Alarm Income	-	3,280
Community Transport	Fare Income	-	2,000
Meals on Wheels	Meals on Wheels Charges	-	3,050
Environmental Services -Enforcement	High Hedges	-	100
Gypsy Sites	Energy Income	-	2,450
Housing Benefits	Rent Allowances Subsidy	-	594,000
Housing Benefits	Fraud - Administration Penalties	-	2,000
Housing Benefits	Recoveries - Rent Allowances	-	25,000
Housing Services	DCLG Grant Income	-	20,000
Pest and Dog Control Services	Fees and Charges - Pest Control	-	1,200
Public Health Serv - Enforcement (incl Licensing)	Street Trading Consents	-	1,000
Public Health Serv - Enforcement (incl Licensing)	Court Costs	-	21,000
Recycling and Refuse	Sale of Recycling Materials	-	1,000
Recycling and Refuse	Department of Business, Innovation and Skills - Grant	-	27,450
Recycling and Refuse	Commercial Refuse Income	-	950
Recycling and Refuse	Domestic Refuse Income	-	31,500
Recycling and Refuse	Household Refuse Income	-	430
Recycling and Refuse	Depot Usage	-	20,500
Recycling and Refuse	Profit Share Scheme	-	116,000
Recycling and Refuse	Recycling Credits	-	37,420
Recycling and Refuse	Surrey County Council	-	680
Recycling and Refuse	Other Income	-	2,400
			- 930,350
Finance Portfolio			
Corporate Land Management	Rents	-	49,750
Cost of Collection - Council Tax	Miscellaneous Income	-	2,900
Cost of Collection - Council Tax	Summons Costs	-	4,000
Cost of Collection - National Non Domestic Rates	B.I.D. Recharge	-	5,000
Cost of Collection - National Non Domestic Rates	Summons Costs	-	5,000
			- 66,650
Leader Portfolio			
Corporate Management Members	Charities - Trust Contribution	-	80
			- 80
	TOTAL	-	1,121,650 - 1,121,650

ANNEX E - Income Loss

This relates to predicted reduction of income against the previous budget.

Ref:	Activity Description	Budget Proposal £	
Arts and Leisure Portfolio			
Ian Goodchild Centre	Rental Agreement Income	5,250	
Parks & Open Spaces	Changing Rooms-Fees & Charges	4,460	
Parks & Open Spaces	Cricket-Fees & Charges	2,290	
			12,000
Built Environment Portfolio			
Building Control Fee Related	Fees with Plans / Inspection Fees	20,000	
Development Control	Planning - Fees with Plans	10,000	
Development Control	SPA Monitoring Fees	4,000	
			34,000
Corporate Portfolio			
Corporate Communications	Advertising Income (Heath Scene)	1,150	
			1,150
Community Portfolio			
Community Transport	Fare Income	2,000	
Gypsy Sites	Reimbursement by SCC - Management Fee	12,380	
Highway & Public Toilet Cleansing	Income from SCC	5,180	
Housing Act Advances	Interest	130	
Housing Benefits	Council Tax Benefit	23,000	
Housing Benefits	Discretionary Benefits (Local Scheme)	495,000	
Housing Services	Bed & Breakfast/Temporary Accomodation Charges	8,000	
Recycling and Refuse	Sale of Recycling Materials	5,180	
Recycling and Refuse	Commercial Refuse Income	6,450	
Recycling and Refuse	Household Refuse Income	12,430	
Recycling and Refuse	Recycling Credits	38,180	
Recycling and Refuse	Surrey County Council	1,020	
Vehicle Licensing	Fees and Charges	5,000	
			613,950
Finance Portfolio			
Corporate Land Management	NNDR Recharges - Rushmoor, Verdant etc	9,760	
Corporate Land Management	Rents	280,750	
Corporate Land Management	Service Charges	16,000	
Corporate Management	Credit Card Charges	3,000	
Cost of Collection - National Non Domestic Rates	Government Administration Contribution	12,500	
			322,010
Leader Portfolio			
Community Safety Partnership	Anti - Social Behaviour	25,000	
Community Safety Partnership	Safer & Stronger Communities	36,220	
Community Safety Partnership	Safer Surrey Heath Partnership	20,480	
			81,700
	TOTAL	1,064,810	1,064,810

ANNEX F – Increased Expenditure

This is specific increases in expenditure against the previous budget. £3.7m of this is due to an increase in the predicted level of benefits to be paid out. This is covered by an increased subsidy

Ref:	Activity Description	Budget Proposal £	
Arts and Leisure Portfolio			
Ian Goodchild Centre	Other Supplies and Services	1,000	
Parks & Open Spaces	Vehicle Operating Expenses	4,000	
			5,000
Built Environment Portfolio			
Car Parks	Lifts Repairs	6,000	
Car Parks	Pay on Foot Equipment	10,000	
Car Parks	Printing and Stationery	3,000	
Car Parks	Payments to Contractors	5,000	
Planning Policy and Conservation	Consultation	10,000	
			34,000
Corporate Portfolio			
Elections & Register of Electors	Fees paid to Staff - PCC Elections	45,000	
Elections & Register of Electors	Rent - PCC Election	9,000	
Elections & Register of Electors	Equipment - PCC Election	3,000	
Elections & Register of Electors	Postage - PCC Election	7,000	
Elections & Register of Electors	Printing and Stationery - PCC Election	26,000	
			90,000
Community Portfolio			
Centres for Older People	Energy	6,990	
Centres for Older People	Water	1,810	
Centres for Older People	Equipment Maintenance Contract (M & E)	6,000	
Centres for Older People	Provisions - Day Centre Meals	1,050	
Community Services - Community Alarms	Community Alarm System Control	1,000	
Community Transport	Vehicle Operating Expenses	6,000	
Meals on Wheels	Weekend MOW Service	770	
Highway & Public Toilet Cleansing	Public Conveniences - Energy and Water	1,600	
Highway & Public Toilet Cleansing	Verdant - Programmed Sweeping	1,000	
Highway & Public Toilet Cleansing	Verdant - Other Charges	10,000	
Highway & Public Toilet Cleansing	Highway Amenities - Contractors	19,010	
Highway & Public Toilet Cleansing	Other Contractor Cleansing	16,510	
Housing Benefits	Rent Allowances	600,000	
Housing Services	DCLG - Grant Financed Expenditure	20,000	
Public Health Services - Enforcement	Court Costs	21,000	
Recycling and Refuse	Equipment	450	
Recycling and Refuse	WEEE Scheme expenditure funded by Grant (DBIS)	27,450	
Recycling and Refuse	Verdant General Costs	15,800	
Recycling and Refuse	Verdant Refuse Household Collections	320	
Recycling and Refuse	Other Recycling Contractor Costs	67,550	
			824,310
Finance Portfolio			
Corporate Land Management	Depot Management Fee & Utility Expenses	10,000	
Corporate Land Management	Repairs etc. CLM	5,000	
Corporate Land Management	Services	4,000	
Corporate Management	Data Protection (DP Notification fee)	420	
Corporate Management	Subscriptions to Associations	2,200	
Cost of Collection - Council Tax	Council Tax Leaflet	1,750	
Cost of Collection - Council Tax	Summons Costs	150	
Cost of Collection - National Non Domestic Rates	Other Expenses	5,000	
Cost of Collection - National Non Domestic Rates	Summons Costs	180	
			28,700
Leader Portfolio			
	TOTAL	982,010	982,010

ANNEX G - Prices

This relates to increases in costs driven by contractual inflation

Ref:	Activity Description	Budget Proposal £	
Arts and Leisure Portfolio			
Ian Goodchild Centre	Non Domestic Rates	410	
Camberley Theatre	Non Domestic Rates	1,850	
Grass Cutting & Verge Maintenance	Highway Grass/Verge Maintenance Contract	1,210	
Parks & Open Spaces	Payments to Contractors	11,650	
			15,120
Built Environment Portfolio			
Car Parks	Electricity and Water	9,000	
Car Parks	Non Domestic Rates	27,430	
SCC Agency - Controlled Parking Zone	Rates (Service Areas)	3,650	
			32,780
Corporate Portfolio			
			-
Community Portfolio			
Centres for Older People	Energy	1,710	
Centres for Older People	Non Domestic Rates	200	
Centres for Older People	Water	190	
Centres for Older People	Provisions - Day Centre Meals	950	
Meals on Wheels	Provisions - Meals on Wheels	3,500	
Gypsy Sites	Commission	240	
Gypsy Sites	Energy	4,500	
Gypsy Sites	Water	340	
Highway & Public Toilet Cleansing	Public Conveniences - Energy and Water	440	
Highway & Public Toilet Cleansing	Public Conveniences - Equipment and Repairs	310	
Highway & Public Toilet Cleansing	Public Conveniences - Non-Domestic Rates	10	
Highway & Public Toilet Cleansing	Other Cleansing Costs	660	
Highway & Public Toilet Cleansing	Verdant - Programmed Sweeping	9,140	
Highway & Public Toilet Cleansing	Verdant - Programmed Cleansing	12,110	
Highway & Public Toilet Cleansing	Verdant - Non-Programmed Cleansing	1,710	
Highway & Public Toilet Cleansing	Verdant - Additional Cleansing	1,570	
Highway & Public Toilet Cleansing	Verdant - Other Charges	3,150	
Highway & Public Toilet Cleansing	Highway Amenities - Contractors	1,610	
Highway & Public Toilet Cleansing	Other Contractor Cleansing	1,650	
Housing Act Advances	Contractors	30	
Pest and Dog Control Services	Pest Control	1,030	
Recycling and Refuse	Equipment	2,940	
Recycling and Refuse	Verdant General Costs	12,910	
Recycling and Refuse	Verdant Refuse Household Collections	41,180	
Recycling and Refuse	Verdant Clinical Collections	630	
Recycling and Refuse	Verdant Recycling Collections	42,360	
Recycling and Refuse	Other Recycling Contractor Costs	37,670	
Recycling and Refuse	Other Contractor Costs	1,050	
			183,790
Finance Portfolio			
Corporate Land Management	Non-Domestic Rates	4,940	
			4,940
Leader Portfolio			
Community Safety - CCTV	Community Safety - CCTV	1,500	
			1,500
TOTAL		238,130	238,130

ANNEX I – Part 1

Revenue Fund Projection 2013/14 to 2017/18								
Best case Basis								
2012/13			2013/14	2014/15	2015/16	2016/17	2017/18	
£000			£000	£000	£000	£000	£000	£000
Budget	Portfolio							
2,309	Arts and Leisure		2,309	2,309	2,309	2,309	2,309	2,309
1,344	Built Environment		1,344	1,344	1,344	1,344	1,344	1,344
7,170	community		7,170	7,170	7,170	7,170	7,170	7,170
997	Corporate		997	997	997	997	997	997
1,270	Finance		1,270	1,270	1,270	1,270	1,270	1,270
1,131	Leader		1,131	1,131	1,131	1,131	1,131	1,131
0	Organisational Development		0	0	0	0	0	0
-275	Vacancy Margin		-275	-275	-275	-275	-275	-275
-2,128	Internal Asset charges		-2,128	-2,128	-2,128	-2,128	-2,128	-2,128
-346	FRS17 Pensions		-346	-346	-346	-346	-346	-346
11,472			11,472	11,472	11,472	11,472	11,472	11,472
	Financing Items							
130	Contribution to R&R fund		130	130	130	130	130	130
-325	Less funded from Reserves		-325	-325	-325	-325	-325	-325
-108	New Homes Bonus		-108	-108	-108	-108	-108	-108
-180	Investment Income		-180	-180	-180	-180	-180	-180
-483			-483	-483	-483	-483	-483	-483
10,989	Base Budget		10,989	10,989	10,989	10,989	10,989	10,989
	Future Year Changes							
	Operations							
	Benefits changes			22	22	22	22	22
	Additional shortfall in projected Atrium rent		150	150	150	150	150	150
	Elections				55			
	Financing changes							
	Change in Investment income		-74	-101	-194	-377	-571	
	Income Inflation		-110	-278	-508	-747	-996	
	Wages Inflation		95	191	283	376	563	
	Expense inflation		0	98	196	293	391	
0	Total		61	82	4	-284	-441	
	Savings to be achieved							
-368	Reqd in 2012/13		-368	-368	-368	-368	-368	-368
	Reqd in 2013/14							
	Reqd in 2014/15							
	Reqd in 2015/16							
	Reqd in 2016/17							
	Reqd in 2017/18							
-368	Total savings		-368	-368	-368	-368	-368	-368
10,621	Revised Base budget		10,682	10,703	10,625	10,337	10,180	
	Financed By							
3,143	Rate Support Grant		3,142	3,111	2,939	2,939	2,939	2,939
7,124	Council Tax		7,373	7,631	7,899	8,175	8,461	8,461
	Increase in Tax Base							
178	Special Expenses		178	178	178	178	178	178
176	Sec 31 Freeze Grant for 2011/12		176	176	176			
	Sec 31 Freeze Grant for 2012/13		0					
10,621	Total Finance		10,869	11,096	11,192	11,292	11,579	
0	Funding Gap/Savings		-188	-393	-567	-956	-1,399	

ANNEX I – Part 2

CAPITAL EXPENDITURE FORECAST 2012 To 2018						
Estimated 2012/13 £'000		Estimated 2013/14 £'000	Estimated 2014/15 £'000	Estimated 2015/16 £'000	Estimated 2016/7 £'000	Estimated 2017/18 £'000
450	Disabled Facilities Grants	450	450	450	450	450
40	Renovation Grants	40	40	40	40	40
54	Other schemes					
150	Capitalised PPM	150	150	150	150	150
120	Capitalised Salaries	100	100	80	80	60
50	IT	50	50	50	50	50
150	capitalised R&R fund	150	150	150	150	150
1,014	GRAND TOTAL OF ALL SCHEMES	940	940	920	920	900
2,111	Capital Receipts reserve b/f	1,427	817	207	0	0
0	Add: funding from capital Revenue Reserve	0	0	383	590	570
280	Add: Government grant	280	280	280	280	280
50	Add: capital receipts	50	50	50	50	50
-1,014	Less: capital expenditure	-940	-940	-920	-920	-900
1,427	Capital receipts reserve c/f	817	207	0	0	0
10,636	Capital Revenue Reserve b/f	10,386	10,136	9,886	9,253	8,413
-250	Less: Transformation	-250	-250	-250	-250	-250
0	Less Funding required for capital	0	0	-383	-590	-570
10,386	Capital Revenue Reserve c/f	10,136	9,886	9,253	8,413	7,593

GENERAL FUND CAPITAL AND REVENUE BALANCES ESTIMATED 2012 TO 2018						
ESTIMATED BALANCE 31-Mar-13 £'000		ESTIMATED BALANCE 31-Mar-14 £000	ESTIMATED BALANCE 31-Mar-15 £000	ESTIMATED BALANCE 31-Mar-16 £000	ESTIMATED BALANCE 31-Mar-17 £000	ESTIMATED BALANCE 31-Mar-18 £000
	Capital reserves					
1,427	Capital receipts	207	0	0	0	0
1,427	Sub Total capital reserves	207	0	0	0	0
	Earmarked Revenue Reserves :					
300	Atrium development Agreement	150	75	0	0	0
140	Blackwater Valley & Developer Conts	134	131	128	125	120
30	Gum Machine	20	18	15	12	10
841	Commuted Sums	833	828	821	815	808
356	Community Fund	256	206	156	106	56
0	Crime and Disorder	0	0	0	0	0
43	Heathside muga	33	28	25	20	15
226	Insurance	226	226	226	226	226
403	Land Drainage	353	353	303	303	303
350	Deepcut commuted Sums	330	320	310	300	290
24	Local searches	0	0	0	0	0
0	Modernisation	0	0	0	0	0
9	Olympic	0	0	0	0	0
73	Sec 106	73	73	73	73	73
106	Planning tariffs	106	106	106	106	106
444	Property Maintenance Fund	444	444	444	444	444
45	Remediation Fund	45	45	45	45	45
0	Atrium Rent equalisation reserve	0	0	0	0	0
785	Repairs and Renewals	639	620	580	540	500
11	Atrium Public Art	10	10	9	8	8
21	Old Dean Toddlers Playground	20	19	19	18	18
0	Safer Surrey Heath	0	0	0	0	0
468	SANGS	468	468	468	468	468
4,675	Sub-Total Earmarked Revenue Reserve	4,140	3,970	3,728	3,609	3,490
	Revenue Reserves					
10,386	Capital Revenue Reserve	10,136	9,886	9,253	8,413	7,593
200	Infrastructure Reserve	400	600	800	1,000	1,200
1,152	General Fund Working Balance	1,340	1,733	2,299	3,255	4,654
11,738	Sub-Total Revenue Reserves	11,876	12,219	12,352	12,668	13,447
17,840	TOTAL RESERVES	16,223	16,189	16,080	16,277	16,937

ANNEX J – Part 1

		Revenue Fund Projection 2013/14 to 2017/18				
		Prudent with Freeze for 2013/14 case basis				
2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
£000		£000	£000	£000	£000	£000
Budget	Portfolio					
2,309	Arts and Leisure	2,309	2,309	2,309	2,309	2,309
1,344	Built Environment	1,344	1,344	1,344	1,344	1,344
7,170	community	7,170	7,170	7,170	7,170	7,170
997	Corporate	997	997	997	997	997
1,270	Finance	1,270	1,270	1,270	1,270	1,270
1,131	Leader	1,131	1,131	1,131	1,131	1,131
0	Organisational Development	0	0	0	0	0
-275	Vacancy Margin	-275	-275	-275	-275	-275
-2,128	Internal Asset charges	-2,128	-2,128	-2,128	-2,128	-2,128
-346	FRS17 Pensions	-346	-346	-346	-346	-346
11,472		11,472	11,472	11,472	11,472	11,472
	Financing Items					
130	Contribution to R&R fund	130	130	130	130	130
-325	Less funded from Reserves	-325	-325	-325	-325	-325
-108	New Homes Bonus	-108	-108	-108	-108	-108
-180	Investment Income	-180	-180	-180	-180	-180
-483		-483	-483	-483	-483	-483
10,989	Base Budget	10,989	10,989	10,989	10,989	10,989
	Future Year Changes					
	Operations					
	Benefits changes		22	22	22	22
	Additional shortfall in projected Atrium rent	150	150	150	150	150
	Elections			55		
	Financing changes					
	Change in Investment income	-125	-191	-273	-343	-320
	Income Inflation	-110	-222	-336	-452	-571
	Wages Inflation	95	287	473	757	1,050
	Expense inflation	200	399	602	905	1,217
0	Total	210	445	693	1,039	1,548
	Savings to be achieved					
-368	Reqd in 2012/13	-368	-368	-368	-368	-368
	Reqd in 2013/14	-213	-213	-213	-213	-213
	Reqd in 2014/15		-89	-89	-89	-89
	Reqd in 2015/16			-236	-236	-236
	Reqd in 2016/17				-335	-335
	Reqd in 2017/18					-317
-368	Total savings	-581	-670	-906	-1,241	-1,558
10,621	Revised Base budget	10,618	10,764	10,776	10,787	10,979
	Financed By					
3,143	Rate Support Grant	3,142	3,111	2,939	2,939	2,939
6,948	Council Tax	7,122	7,300	7,482	7,669	7,861
178	Special Expenses	178	178	178	178	178
176	Sec 31 Freeze Grant for 2011/12	176	176	176		
176	Sec 31 Freeze Grant for 2012/13	0				
10,621	Total Finance	10,618	10,764	10,776	10,787	10,979
0	Funding Gap/Savings	0	0	0	0	0

ANNEX J – Part 2

CAPITAL EXPENDITURE FORECAST 2012 To 2018						
Estimated 2012/13 £'000		Estimated 2013/14 £'000	Estimated 2014/15 £'000	Estimated 2015/16 £'000	Estimated 2016/7 £'000	Estimated 2017/18 £'000
450	Disabled Facilities Grants	450	450	450	450	450
40	Renovation Grants	40	40	40	40	40
54	Other schemes					
150	Capitalised PPM	150	150	150	150	150
120	Capitalised Salaries	100	100	80	80	60
50	IT	50	50	50	50	50
150	capitalised R&R fund	150	150	150	150	150
1,014	GRAND TOTAL OF ALL SCHEMES	940	940	920	920	900
2,111	Capital Receipts reserve b/f	1,427	817	207	0	0
0	Add: funding from capital Revenue Reserve	0	0	383	590	570
280	Add: Government grant	280	280	280	280	280
50	Add: capital receipts	50	50	50	50	50
-1,014	Less: capital expenditure	-940	-940	-920	-920	-900
1,427	Capital receipts reserve c/f	817	207	0	0	0
10,636	Capital Revenue Reserve b/f	10,386	10,136	9,886	9,253	8,413
-250	Less: Transformation	-250	-250	-250	-250	-250
0	Less Funding required for capital	0	0	-383	-590	-570
10,386	Capital Revenue Reserve c/f	10,136	9,886	9,253	8,413	7,593

GENERAL FUND CAPITAL AND REVENUE BALANCES ESTIMATED 2012 TO 2018						
ESTIMATED BALANCE 31-Mar-13 £'000		ESTIMATED BALANCE 31-Mar-14 £'000	ESTIMATED BALANCE 31-Mar-15 £'000	ESTIMATED BALANCE 31-Mar-16 £'000	ESTIMATED BALANCE 31-Mar-17 £'000	ESTIMATED BALANCE 31-Mar-18 £'000
1,427	Capital receipts	207	0	0	0	0
1,427	Sub Total capital reserves	207	0	0	0	0
	Earmarked Revenue Reserves :					
300	Atrium development Agreement	150	75	0	0	0
140	Blackwater Valley & Developer Conds	134	131	128	125	120
30	Gum Machine	20	18	15	12	10
841	Commuted Sums	833	828	821	815	808
356	Community Fund	256	206	156	106	56
0	Crime and Disorder	0	0	0	0	0
43	Heathside muga	33	28	25	20	15
226	Insurance	226	226	226	226	226
403	Land Drainage	353	353	303	303	303
350	Deepcut commuted Sums	330	320	310	300	290
24	Local searches	0	0	0	0	0
0	Modernisation	0	0	0	0	0
9	Olympic	0	0	0	0	0
73	Sec 106	73	73	73	73	73
106	Planning tariffs	106	106	106	106	106
444	Property Maintenance Fund	444	444	444	444	444
45	Remediation Fund	45	45	45	45	45
0	Atrium Rent equalisation reserve	0	0	0	0	0
785	Repairs and Renewals	639	620	580	540	500
11	Atrium Public Art	10	10	9	8	8
21	Old Dean Toddlers Playground	20	19	19	18	18
0	Safer Surrey Heath	0	0	0	0	0
468	SANGS	468	468	468	468	468
4,675	Sub-Total Earmarked Revenue Reserve	4,140	3,970	3,728	3,609	3,490
	Revenue Reserves					
10,386	Capital Revenue Reserve	10,136	9,886	9,253	8,413	7,593
200	Infrastructure Reserve	400	600	800	1,000	1,200
1,152	General Fund Working Balance	1,152	1,152	1,151	1,151	1,151
11,738	Sub-Total Revenue Reserves	11,688	11,638	11,204	10,564	9,944
17,840	TOTAL RESERVES	16,035	15,608	14,932	14,173	13,434

ANNEX K – Part 1

Revenue Fund Projection 2013/14 to 2017/18						
Prudent case basis - no freeze 2012/13						
2012/13		2013/14	2014/15	2015/16	2016/17	2017/18
£000		£000	£000	£000	£000	£000
Budget	Portfolio					
2,309	Arts and Leisure	2,309	2,309	2,309	2,309	2,309
1,344	Built Environment	1,344	1,344	1,344	1,344	1,344
7,170	community	7,170	7,170	7,170	7,170	7,170
997	Corporate	997	997	997	997	997
1,270	Finance	1,270	1,270	1,270	1,270	1,270
1,131	Leader	1,131	1,131	1,131	1,131	1,131
0	Organisational Development	0	0	0	0	0
-275	Vacancy Margin	-275	-275	-275	-275	-275
-2,128	Internal Asset charges	-2,128	-2,128	-2,128	-2,128	-2,128
-346	FRS17 Pensions	-346	-346	-346	-346	-346
11,472		11,472	11,472	11,472	11,472	11,472
	Financing Items					
130	Contribution to R&R fund	130	130	130	130	130
-325	Less funded from Reserves	-325	-325	-325	-325	-325
-108	New Homes Bonus	-108	-108	-108	-108	-108
-180	Investment Income	-180	-180	-180	-180	-180
-483		-483	-483	-483	-483	-483
10,989	Base Budget	10,989	10,989	10,989	10,989	10,989
	Future Year Changes					
	Operations					
	Benefits changes		22	22	22	22
	Additional shortfall in projected Atrium rent	150	150	150	150	150
	Elections			55		
	Financing changes					
	Change in Investment income	-125	-191	-273	-343	-320
	Income Inflation	-110	-222	-336	-452	-571
	Wages Inflation	95	287	473	757	1,050
	Expense inflation	200	399	602	905	1,217
0	Total	210	445	693	1,039	1,548
	Savings to be achieved					
-368	Reqd in 2012/13	-368	-368	-368	-368	-368
	Reqd in 2013/14	-33	-33	-33	-33	-33
	Reqd in 2014/15		-84	-84	-84	-84
	Reqd in 2015/16			-232	-232	-232
	Reqd in 2016/17				-330	-330
	Reqd in 2017/18					-312
-368	Total savings	-401	-485	-717	-1,047	-1,359
10,621	Revised Base budget	10,798	10,949	10,965	10,981	11,178
	Financed By					
3,143	Rate Support Grant	3,142	3,111	2,939	2,939	2,939
7,124	Council Tax	7,302	7,485	7,672	7,864	8,060
178	Special Expenses	178	178	178	178	178
176	Sec 31 Freeze Grant for 2011/12	176	176	176		
	Sec 31 Freeze Grant for 2012/13	0				
10,621	Total Finance	10,798	10,949	10,965	10,981	11,178
0	Funding Gap/Savings	-0	0	-0	-0	0

ANNEX K – Part 2

CAPITAL EXPENDITURE FORECAST 2012 To 2018						
Estimated 2012/13 £'000		Estimated 2013/14 £'000	Estimated 2014/15 £'000	Estimated 2015/16 £'000	Estimated 2016/17 £'000	Estimated 2017/18 £'000
450	Disabled Facilities Grants	450	450	450	450	450
40	Renovation Grants	40	40	40	40	40
54	Other schemes					
150	Capitalised PPM	150	150	150	150	150
120	Capitalised Salaries	100	100	80	80	60
50	IT	50	50	50	50	50
150	capitalised R&R fund	150	150	150	150	150
1,014	GRAND TOTAL OF ALL SCHEMES	940	940	920	920	900
2,111	Capital Receipts reserve b/f	1,427	817	207	0	0
0	Add: funding from capital Revenue Reserve	0	0	383	590	570
280	Add: Government grant	280	280	280	280	280
50	Add: capital receipts	50	50	50	50	50
-1,014	Less: capital expenditure	-940	-940	-920	-920	-900
1,427	Capital receipts reserve c/f	817	207	0	0	0
10,636	Capital Revenue Reserve b/f	10,386	10,136	9,886	9,253	8,413
-250	Less: Transformation	-250	-250	-250	-250	-250
0	Less Funding required for capital	0	0	-383	-590	-570
10,386	Capital Revenue Reserve c/f	10,136	9,886	9,253	8,413	7,593

GENERAL FUND CAPITAL AND REVENUE BALANCES ESTIMATED 2012 TO 2018						
ESTIMATED BALANCE 31-Mar-13 £'000		ESTIMATED BALANCE 31-Mar-14 £000	ESTIMATED BALANCE 31-Mar-15 £000	ESTIMATED BALANCE 31-Mar-16 £000	ESTIMATED BALANCE 31-Mar-17 £000	ESTIMATED BALANCE 31-Mar-18 £000
1,427	Capital receipts	207	0	0	0	0
1,427	Sub Total capital reserves	207	0	0	0	0
	Earmarked Revenue Reserves :					
300	Atrium development Agreement	150	75	0	0	0
140	Blackwater Valley & Developer Conts	134	131	128	125	120
30	Gum Machine	20	18	15	12	10
841	Commuted Sums	833	828	821	815	808
356	Community Fund	256	206	156	106	56
0	Crime and Disorder	0	0	0	0	0
43	Heathside muga	33	28	25	20	15
226	Insurance	226	226	226	226	226
403	Land Drainage	353	353	303	303	303
350	Deepcut commuted Sums	330	320	310	300	290
24	Local searches	0	0	0	0	0
0	Modernisation	0	0	0	0	0
9	Olympic	0	0	0	0	0
73	Sec 106	73	73	73	73	73
106	Planning tariffs	106	106	106	106	106
444	Property Maintenance Fund	444	444	444	444	444
45	Remediation Fund	45	45	45	45	45
0	Atrium Rent equalisation reserve	0	0	0	0	0
785	Repairs and Renewals	639	620	580	540	500
11	Atrium Public Art	10	10	9	8	8
21	Old Dean Toddlers Playground	20	19	19	18	18
0	Safer Surrey Heath	0	0	0	0	0
468	SANGS	468	468	468	468	468
4,675	Sub-Total Earmarked Revenue Reserve	4,140	3,970	3,728	3,609	3,490
	Revenue Reserves					
10,386	Capital Revenue Reserve	10,136	9,886	9,253	8,413	7,593
200	Infrastructure Reserve	400	600	800	1,000	1,200
1,152	General Fund Working Balance	1,152	1,152	1,152	1,152	1,152
11,738	Sub-Total Revenue Reserves	11,688	11,638	11,205	10,565	9,945
17,840	TOTAL RESERVES	16,035	15,608	14,933	14,174	13,435

ANNEX L

Assumptions for the Medium Term Financial Forecast

The forecast has been prepared on the basis of the proposed budget for 2012/13 adjusted for anticipated future changes. It represents a best estimate of foreseeable future events based on assumptions. These are as follows:

- a. Investment returns are based on the advice from our Treasury advisors.
- b. The Atrium will decline to £400k and not recover for the life of the forecast.
- c. No additional pension contributions are required as a result of the actuarial review and increase employee contributions.
- d. After 2012/13 Council tax is assumed to increase at the rate of 2.5% or 5% per annum depending on the scenario. **The level of Council Tax is a decision for Full Council.** It has been assumed no further freeze scheme are offered beyond 2012/13
- e. £107k of new homes bonus money has been taken to revenue.
- f. Government grant is forecast decrease in line with the CSR projections.

Capital Forecast

This is based on expenditure currently being considered and subject to approval. It can be seen that capital receipts will be exhausted over the life of the forecast and that after that date the capital revenue reserve will have to be used. Capital is not only being used on significant projects but also on funding Disabled Facilities Grants and redundancy. In the medium term capital expenditure will need to be funded out of revenue as asset sales are limited. This will ultimately mean Capital will need to be borrowed for major projects which would then need to be revenue self financing.

ANNEX M														
Savings and Growth for 2012/13 by Portfolio														
Budget	Direct Salaries	Transfers	Virements	Prior year Nri	Extra Income	saving	Income Loss	Increased Exps	Prices	Controllable Mvmt	Overheads & Support	Corporate Costs	Pension Costs	Budget Cash Mvmt
Arts and Leisure														
Ian goodchild centre	5,860	-300			-2,500	-2,500	5,250	1,000	410	7,220	2,210	2,490	2,040	13,960
Camberley theatre	-40,290	80				-2,500			1,850	-40,860	-2,410	-1,960	15,210	-30,020
Community Leisure and sports	12,320	-530								11,790	610	5,320	4,440	22,160
Grass Cutting and Verge Maintenance	1,540	120				-1,210			1,210	1,660	820	2,240	860	5,580
Museum	-9,960	130			-70					-9,900	910	-390	3,930	-5,450
Parks and Open Spaces	-36,600	8,180			-15,000	-18,650	6,750	4,000	11,650	-39,670	-8,870	-4,210	9,140	-43,610
Arena	8,680	-1,300								7,380	3,650	3,650	2,970	17,650
Town Partnership	2,460									2,460	1,160	770	330	4,720
	-55,990	6,380	0	0	-17,570	-24,860	12,000	5,000	15,120	-59,920	-1,920	7,910	38,920	-15,010
													Asset Chgs	-400
													Public Office	610
														-£14,800
Built Environment														
Building control - fee related	-47,230	70					20,000			-27,160	-460	-7,390	8,010	-27,000
Building control - non fee related	5,240	10								5,250	3,680	3,420	4,130	16,480
Development Control	-118,410				-6,000		14,000			-110,410	-132,220	-13,340	30,040	-225,930
Drainage	-7,700									-7,700	-3,060	-780	2,110	-9,430
Planning Policy and conservation	5,450							10,000		15,450	870	6,980	10,900	34,200
car Parks	-3,950	-15,340				-22,000		24,000	36,430	19,140	-490	2,300	6,290	27,240
Civil Parking enforcement	-17,590	-480								-18,070	-3,030	-2,490	3,480	-20,110
Controlled parking zone	9,630	10							-3,650	5,990	2,710	4,880	4,870	18,450
	-174,560	-15,730	0	0	-6,000	-22,000	34,000	34,000	32,780	-117,510	-132,000	-6,420	69,830	-186,100
													Asset Chgs	-7,500
													Public Office	
														-£193,600
Corporate portfolio														
Community Support/development	-9,670									-9,670	-4,470	-1,740	1,210	-14,670
Corporate communications	-45,840		13,460		-11,000	-14,150	1,150			-56,380	14,550	-7,080	7,970	-40,940
Elections	-1,990	10		-55,000	-90,000			90,000		-56,980	750	720	2,330	-53,180
Emergency Planning	7,770					-1,000				6,770	830	2,430	1,030	11,060
	-49,730	10	13,460	-55,000	-101,000	-15,150	1,150	90,000	0	-116,260	11,660	-5,670	12,540	-97,730
													Asset Chgs	0
													Public Office	0
														-£97,730
NOTE														
+ve denotes a more expense/less income														
-ve denotes an less expense/more income														

ANNEX M														
Savings and Growth for 2011/12 by Budget area														
Budget	Direct Salaries	Transfers	Virements	Prior year Nri	Extra Income	saving	Income Loss	Increased Exps	Prices	Controllable Mvmt	Overheads & Support	Corporate Costs	Pension Costs	Budget Cash Mvmt
Community Portfolio														
Betting Licensing	6,480									6,480	3,510	1,970	740	12,700
Centres for older People	-54,850	-170			-16,940	-500		15,850	3,050	-53,560	-2,790	-8,580	9,300	-55,630
Community Services - alarms	-15,200	-40			-3,280			1,000		-17,520	-1,870	-2,400	2,550	-19,240
Meals on wheels	-9,250	-120			-3,050	-2,500		770	3,500	-10,650	-7,660	-70	4,240	-14,140
Community Transport	-9,150	-210			-2,000		2,000	6,000		-3,360	2,540	2,800	9,720	11,700
Env Servs - Enforcement	-55,290	340	-26,810		-100					-81,860	4,640	-10,490	5,810	-81,900
Gypsy sites	3,710	10			-2,450		12,380		5,080	18,730	-3,460	1,560	1,240	18,070
Highways and toilets	24,930	1,430	13,320			-82,930	5,180	48,120	32,360	42,410	7,540	9,160	5,910	65,020
Housing Act advances	-1,500					-30	130		30	-1,370	-390	-380	-20	-2,160
Housing Benefits	-2,090				-621,000	-508,510	518,000	600,000		-13,600	53,550	6,700	13,910	60,560
Housing Inspections inc Pvt drains	-2,360		154,420							152,060	-550	1,720	4,440	157,670
Housing services	-53,490	10			-20,000	-25,000	8,000	20,000		-70,480	20,050	-7,620	10,510	-47,540
Liquor Licensing	6,470									6,470	4,480	2,680	2,090	15,720
Pest and dog control	-2,380				-1,200				1,030	-2,550	500	310	1,710	-30
Housing Grants	-20,510	-1,290	-140,930							-162,730	25,510	-3,060	3,760	-136,520
Public Health Enforcement	-13,940	110			-22,000				21,000	-14,830	26,660	1,930	10,290	24,050
Public Health Protection	-4,560									-4,560	3,870	-850	520	-1,020
Vehicle Licensing	6,290						5,000			11,290	2,830	2,460	1,780	18,360
Waste and Recycling	-4,340	-210			-238,330	-36,450	63,260	111,570	138,740	34,240	7,030	2,870	7,580	51,720
	-201,030	-140	0	0	-930,350	-655,920	613,950	803,310	204,790	-165,390	145,990	710	96,080	77,390
													Asset Chgs Public Office	280,000
													Asset Chgs Public Office	0
														£357,390
Finance Portfolio														
Corporate Management	35,690					-13,500	3,000	2,620		27,810	630	41,520	7,960	77,920
Corporate Land Mgmt	-9,830	2,860			-49,750		306,510	19,000	4,940	273,730	-3,860	-270	4,130	273,730
Transformation	-81,410									-81,410	-110	-16,460	6,620	-91,360
Land charges	-20,670	190								-20,480	-8,770	-4,260	1,520	-31,990
Cost of Collection - council Tax	-7,290				-6,900	-4,500		1,900		-16,790	44,720	4,910	12,900	45,740
NNDR - business rates	-1,560				-10,000		12,500	5,180		6,120	-3,380	1,780	4,180	8,700
	-85,070	3,050	0	0	-66,650	-18,000	322,010	28,700	4,940	188,980	29,230	27,220	37,310	282,740
													Asset Chgs Public Office	-400
													Asset Chgs Public Office	0
														£282,340

ANNEX M																
Savings and Growth for 2011/12 by Budget area																
Budget	Direct Salaries	Transfers	Virements	Prior year Nri	Extra Income	saving	Income Loss	Increased Exps	Prices	Controllable Mvmt	Overheads & Support	Corporate Costs	Pension Costs	Budget Cash Mvmt		
Leader Portfolio																
community safety	-39,470					-81,700	81,700			-39,470	-18,830	-9,130	990	-66,440		
CCTV	-680					-10,000			1,500	-9,180	-290	-50	230	-9,290		
Corporate management Members	-3,670	-130			-80	-10,490				-14,370	7,280	4,280	9,970	7,160		
Policy and Partnerships	-13,210		-13,460							-26,670	-15,220	-1,390	3,530	-39,750		
	-57,030	-130	-13,460	0	-80	-102,190	81,700	0	1,500	-89,690	-27,060	-6,290	14,720	-108,320		
													Non cash adjs	Asset Chgs Public Office	-200	
															2,150	
														Total for portfolio	-£106,370	
Grand Total	-£623,410	-£6,560	£0	-£55,000	-£1,121,650	-£838,120	£1,064,810	£961,010	£259,130	-£359,790	£25,900	£17,460	£269,400	-£47,030		
														Non cash adjs	Asset Chgs Public Office	271,500
																2,760
NOTE														TOTAL MOVEMENT PER BUDGET REPORT	£227,230	
+ve denotes a more expense/less income																
-ve denotes an less expense/more income																